



Floats & Fuel Cells, Inc.
3615 Air Park
Memphis, TN 38118
Phone: 901-842-7110
www.ffcfuelcells.com

FAA REPAIR STATION TH4RS44M - A SUBSIDIARY OF LINDEN STREET CAPITAL CORPORATION

Date: October 2023

Re: Response to Supplier/Vendor Audit Evaluation/Survey

Dear Customer,

At Floats and Fuel Cells we have consolidated a certification package for our Maintenance Repair Station.

This package includes a copy of the following:

- ✓ Completed Audit Checklist
- ✓ FAA Repair Station Air Agency Certification
- ✓ Drug and Alcohol Certification
- ✓ ISO 9001: AS9100 Certification
- ✓ EASA Certification
- ✓ Capability List
- ✓ Operations Specifications

Thank you for your interest in FFC. For additional information or questions contact FFC's Quality Department.

Best Regards,

Bridget Pecoraro
Quality Manager
Floats and Fuel Cells
Office: 901-842-7115
Email: bpecoraro@ffcfuelcells.com



Floats & Fuel Cells, Inc.
 3615 Air Park
 Memphis, TN 38118
 Phone: 901-842-7110
www.ffcfuelcells.com

Table of Contents

Contents/ Company Information.....	2-3
General.....	4
Quality Assurance.....	4
Inspection.....	5
Technical Data.....	5
Calibrated Tools.....	6
Materials/Parts/ Supplies	6
Shelf Life.....	7
Training.....	8
Facilities.....	8-9
Storage.....	10
FAA Repair Station Certification.....	11
ISO Certification.....	12
Drug and Alcohol Certification.....	13-14
EASA Certification.....	15-16
Capability List.....	17-18
Operation Specifications.....	19-32



Floats & Fuel Cells, Inc.
 3615 Air Park
 Memphis, TN 38118
 Phone: 901-842-7110
www.ffcfuelcells.com

Company Name	Floats and Fuel Cells
Billing Address	4010 Pilot Dr. Suite 103
Shipping Address	3615 Air Park
City, State	Memphis, TN 38118
Phone	901-842-7110
Fax	901-842-7135
Website	www.ffcfuelcells.com

Organization Personnel	
President	Fred Tavoletti
Quality Manager	Bridget Pecoraro
Sales Manager	Kevin Brewer

Business Type **Aircraft Maintenance Repair Station**

Certificates	Cert. Number
FAA	TH4R544M
Drug/Alcohol	CONN671B
ISO 9001/ AS9100	12986
EASA	EASA.145.4448
NAICS	336413
Cage Code	4U536
DUNs	106-299-076



Company Survey Audit

A	GENERAL	Yes	No	N/A	Comments
1	Does the provider hold an FAA Air Agency or Transport Canada AMO Certificate?	x			14 CFR Part 145 Air Agency Certificate
	a) Certificate # TH4R544M	x			
	b) Operation Specifications attached	x			
2	Does the Provider only perform work for which it is authorized on it's Op Spec?	x			
3	Are the person(s) directly in charge of maintenance authorized on it's Op Spec?	x			
	a) Certificates to include company employees and subcontract personnel?	x			No subcontracting allowed per RSM, ref.
4	Does the repair station observe duty time limitations?	x			

B	QUALITY ASSURANCE	Yes	No	N/A	Comments
1	Is there an established Quality Control Program?	x			
2	Does the provider have an up to date QC manual that covers the FAR manual requirements?	x			
	a) Does it detail duties, responsibilities and reporting	x			
	b) Is the manual current and available to employees in acceptable formats: i.e. paper, CDROM, intra net?	x			
3	Does the provider have an internal audit and surveillance function?	x			
	a) Do you have an established schedule?	x			
	b) Is there an established procedure to provide corrective actions for discrepancies?	x			
	c) Is there evidence appropriate corrective actions have been applied when necessary?	x			
4	Do you maintain a file of audit findings and corrective actions for 3 years?	x			
5	Does the provider have an established procedure to ensure segregation of military and commercial parts/ components?	x			
6	Does your company maintain an approved vendors list?	x			
	a) Do Receiving Inspection and Purchasing Department receive copies of the approved vendor's list?	x			
7	Does the provider have a procedure for reporting defects or non-airworthy conditions to the FAA concerning significant findings within 96 hours of the discovery?	x			



Company Survey Audit

C	INSPECTION	Yes	No	N/A	Comments
1	Does the provider use appropriately licensed/authorized maintenance personnel to sign the maintenance releases, airworthiness releases, inspections, etc. Such personnel shall have met the applicable authority requirements?	x			
2	Does the provider ensure a proper separation of maintained and inspection responsibilities if they perform required inspections?	x			
3	Does the provider maintain an up to date roster of persons authorized to conduct required inspections and any restrictions imposed?	x			
4	Does the provider maintain a roster that identifies all personnel authorized for return to service?	x			
5	Does the roster maintain a roster identifying all supervisory and inspection personnel?	x			
6	If stamps are used, is there an acceptable system for the control of stamps for authorized personnel?			x	No stamps used.
7	Does the provider have an acceptable receiving inspection program?	x			
	a) Does the provider have an acceptable procedure to identify customer parts?	x			
	b) Does the provider inspect and maintain traceability certification on all parts and raw materials?	x			
	c) Are incoming shipments checked to the requirements of the Repair or Purchase order?	x			
	d) Are inspected items properly segregated from material awaiting inspection?	x			

D	TECHNICAL DATA	Yes	No	N/A	Comments
1	Is a specific individual by title responsible for the Technical Publications Program?	x			
2	Does the Technical Publications department maintain a record of all manual revisions?	x			
3	Does the provider have the required technical data and or publications and the specification to perform the repair/overhaul OEM specifications?	x			
4	Are there established approved procedures controlling revisions in manuals deviating from OEM specifications?	x			



Company Survey Audit

5	Are components overhaul manuals properly identified and available to all maintenance /QA personnel?	x			
6	Is there a system to control working copies of manuals to ensure they are revised with the master?	x			
7	Is technical data stored in a manner that will protect it from dirt and damage?	x			

E	CALIBRATED TOOLS	Yes	No	N/A	Comments
1	Does the provider have a calibrated tool program?	x			
2	Is a specific individual by title responsible for the Calibrated Tooling Program?	x			
3	Are all tools that require calibration on the Calibrated Tool List?	x			
4	Are all tools calibrated to NIST standards?	x			
5	Is there a system to identify each tool in the program, it's calibration frequency and it's calibration due date?	x			
6	Does the provider have a procedure for controlling and/ or preventing out-of-service and due-for-calibration tools and equipment from being used?	x			
7	Does the provider have a procedure to control the calibration of employee owned tools and gauges?	x			
8	Did a sample check of tooling indicate that the tooling is within calibration?	x			
9	Are the tools in serviceable condition, clean, and properly stored?	x			
10	In a sample comparison of the tools to the master tool list, did the due dates, P/N, etc. match?	x			
11	Do the records:	x			
	a) Show the date calibrated?	x			
	b) Identify vendor that performed calibration?	x			
	c) Show calibration due date and frequency?	x			
	d) Details of adjustments and repairs?	x			
	e) Show P/N and S/N of the standard used?	x			

Company Survey Audit

F	MATERIALS/ PARTS/ SUPPLIES	Yes	No	N/A	Comments
1	Is access to stock room and material storage areas controlled to prevent unauthorized stocking or removal?	x			
2	Does provider have a quarantine area for rejected parts awaiting disposition?	x			
3	Does your company have a documented procedure to assure that scrapped parts are either returned to the customer or mutilated beyond repair?	x			
4	Do you maintain a record of all life limited parts that are scrapped for two years?	x			
5	Does the record include that part number and serial number of the part and the date scrapped?	x			
6	Do the parts in bins, plastic bags, etc., match the part numbers on the containers?	x			
7	Does the provider handle any ESD parts?			x	No ESD Parts
8	Are sensitive parts and equipment (O-rings, oxygen parts, ESD devices, etc.) properly packaged, identified and stored to prevent damage, contamination, electrostatic discharge and/or loss?	x			
9	Are controls adequate to properly segregate customer furnished material to assure its use in the intended end items?	x			
10	Are flammable, toxic or volatile materials properly identified and stored?	x			
11	For non-aircraft parts, materials and/or maintenance activities, are they adequately segregated from the aircraft function?	x			
12	Are high pressure bottles correctly labeled and properly stored and secured?	x			
13	Does the Repair Station provide material/parts certifications with every shipment?	x			

G	SHELF LIFE PROGRAM	Yes	No	N/A	Comments
1	Does the provider have a documented shelf life program?	x			
2	Does the program assign program responsibility to a specific person?	x			
3	Does the program list parts and materials that have shelf life limits?	x			
4	Does each shelf life item have the shelf life expiration limit displayed and is the item properly identified?	x			



Company Survey Audit

5	Is there an adequate system to assure that no item will be issued or used past its expiration date?	x			
6	Were items sampled for shelf life within limits?	x			

H	TRAINING	Yes	No	N/A	Comments
1	Does the provider have a documented training program?	x			
2	Does the provider have sufficient training facilities/space and instructors, either employed or contracted?	x			
3	Does it include all mechanics, inspectors and technical supervisors?	x			
4	Does the training program employ a scheduling method that assures all required initial training is accomplished and recurrent training is accomplished on time?	x			
5	Are accurate files kept that contain all training certifications, OJT records and copies of certificates?	x			
6	Are special authorizations such as inspection and airworthiness releases identified and documented?	x			
7	Are training records for mechanics, inspectors and supervisors retained for two years after the person leaves the company?	x			
8	Does the Training Program include training in the knowledge and skills related to human performance?	x			
9	Does the Training Program assure maintenance personnel with technical responsibilities have the requisite knowledge of regulations, standards and procedures?	x			
10	Does the Training Program include a training and qualification program for auditors used in the QA Program?	x			

I	FACILITIES	Yes	No	N/A	Comments
1	Does the facility meet all of the requirements for housing facilities and capabilities for work to be performed?	x			
2	Overall, are the work areas, shops, hangar and offices clean and orderly?	x			
3	Does your company provide adequate security for customer parts in its possession?	x			
4	Is the security system reviewed periodically by management or an outside vendor?	x			
5	Are components returned in an appropriate shipping container or as specified by the customer?	x			



Company Survey Audit

6	Are "No Smoking" areas clearly identified and is the provider in compliance with its State laws regarding authorized locations?	x			
7	Are there sufficient fire extinguishers, inspected annually by the Fire Marshall or supplier and are monthly checks completed by provider management?	x			
8	Are fire stations identified and can one be found easily from any work location?	x			
9	Are fire lanes, doors, alarms, blankets, hoses, axes and extinguishers clear of obstructions?	x			
10	Are safety guards in place on power equipment and is there evidence of periodic cleaning and inspections of the equipment operations?	x			
11	Does the provider maintain shop personnel safety records?	x			
12	Are parts and materials properly identified and stored to prevent accidental falls, slips and trips?	x			
13	Are oil and all liquid 55 gal drums kept in a containment area after opening to prevent spills into the sewer/waste water system?	x			
14	Are oil and other liquid 55 gal drums (non-plastic) properly grounded to prevent the possibility of sparks?	x			
15	Are spill kits or equivalent available for use?	x			
16	Are there sufficient eye wash stations which are clearly marked, clean and inspected routinely?	x			
17	Do stands & ladders have the maximum weight placards or markings and the last inspection dates?	x			
18	Are electrical boxes clearly identified and free from obstruction to access the doors?	x			
19	Are oxygen and other high pressure bottles properly identified & stored, secured with chains or equivalent?	x			
20	Are first aid kits clearly identified?	x			



Company Survey Audit

J	STORAGE	Yes	No	N/A	Comments
1	Does the provide have a facility of adequate size to house all necessary tooling, equipment, materials and parts?	x			
2	Does storage adequately protect parts, materials and customer's units from damage, theft and contamination?	x			
3	Is the environment appropriate to protect workers so the quality of the workmanship is not impaired?	x			
4	Do the facilities storage areas have adequate lighting?	x			
5	5 Is the storage separate from shop and work areas?	x			
6	Do shipping and receiving areas have adequate space, lighting, shelving, security and fire protection?	x			
	a) Is there space to safely store suitable shipping containers and protect them from damage?	x			

UNITED STATES OF AMERICA
DEPARTMENT OF TRANSPORTATION
FEDERAL AVIATION ADMINISTRATION

Air Agency Certificate

Number TH4R544M

This certificate is issued to

FLOATS AND FUEL CELLS

whose business address is

**3615 AIR PARK
MEMPHIS, TENNESSEE 38118**

*upon finding that its organization complies in all respects
with the requirements of the Federal Aviation Regulations
relating to the establishment of an Air Agency, and is
empowered to operate an approved* **REPAIR STATION**

with the following ratings:

**LIMITED FLOAT
LIMITED EMERGENCY EQUIPMENT
LIMITED SPECIALIZED SERVICES**

*This certificate, unless canceled, suspended, or revoked,
shall continue in effect* **INDEFINITELY**

Date issued:

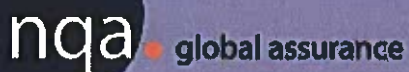
**OCTOBER 5, 1998
REISSUED NOVEMBER 18, 2014**

By direction of the Administrator


**JAMES D. DEAN
MANAGER, MEMPHIS FSDO**

**This Certificate is not Transferable, AND ANY MAJOR CHANGE IN THE BASIC FACILITIES, OR IN THE LOCATION THEREOF,
SHALL BE IMMEDIATELY REPORTED TO THE APPROPRIATE REGIONAL OFFICE OF THE FEDERAL AVIATION ADMINISTRATION**

Any alteration of this certificate is punishable by a fine of not exceeding \$1,000, or imprisonment not exceeding 3 years, or both



This is to certify that the Quality Management System of:

FFC Floats and Fuel Cells

4010 Pilot Drive, Suite 103
Memphis TN 38118
United States of America

applicable to:

Design and Manufacture and Repair of fuel cells for all aircraft platforms

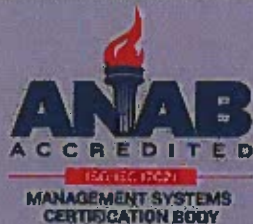
has been assessed and approved by
National Quality Assurance, U.S.A., against the provisions of:

ISO 9001:2015 and AS9100:2016

and in accordance with the requirements of AS9104/1:2012.

A handwritten signature in black ink, appearing to read 'Mike S. [unclear]', located below the main text and above the ANAB logo.

For and on behalf of NQA, USA



Certificate Number: 12986
EAC Code: 17
Certified Since: June 5, 2009
Valid Until: April 17, 2024
Reissued: April 18, 2021
Cycle Issued: April 18, 2021
Site Structure: Single Site



U.S. Department
of Transportation
**Federal Aviation
Administration**

Aviation Safety

Office of Aerospace Medicine
Drug Abatement Division
800 Independence Ave., S.W.
Washington, D.C. 20591

November 9, 2023

Jeanne Hogenbirk
HR Manager
Floats & Fuel Cells, Inc.
4010 Pilot Drive, Suite 103
Memphis, TN 38118

Dear Ms. Hogenbirk:

We have processed the Drug and Alcohol Testing Program Registration amendment for Floats & Fuel Cells, Inc. and a copy is enclosed. The registration number, **CONN671B**, has not changed.

The program registration includes the following certificated repair stations or locations:

	Name	Part 145 Certificate #	Location
1	Floats and Fuel Cells	TH4R544M	Memphis, TN
2	FFC Services, Inc.	N2RR559Y	Memphis, TN
3	Memphis Propeller & Accessories, LLC	MPAR349E	Olive Branch, MS

The program registration will expire on November 9, 2026, and we recommend that you submit a registration renewal prior to the date.

If you have any questions, please contact our office at (202) 267-8442 or via email at drugabatement@faa.gov.

Sincerely,

**KEVIN G
KEARNS**

Digitally signed by KEVIN G
KEARNS
Date: 2023.11.09 14:03:04
-08'00'

for Heath Hohensee
Aviation Safety
Manager, Program Administration Branch
Drug Abatement Division

Enclosure: FAA Drug and Alcohol Testing Program Registration

FAA DRUG AND ALCOHOL TESTING PROGRAM REGISTRATION

Registration Type: ☐ New ☐ Renewal for(CONN_____) ☒ Amendment for(CONN671B)

Type of Company: ☐ Contractor (a non-certificated company performing safety-sensitive functions by contract)
Indicate whether you are: ☐ A Staffing Company ☒ Not a Staffing Company

☒ Multiple Repair Stations (A company with more than one certificated part 145 repair station)
TH4R544M, N2RR559Y and add MPAR349E
List repair stations certificate numbers covered by this program registration

☐ Air Traffic Control Facility not operated by the FAA or by or under contract to the U.S. Military

If you are attempting to register a program for a part 135 operation, an air tour operation (under 14 CFR § 91.147), or a single part 145 repair station, please call (202) 267-8442, option 7 for guidance before proceeding.

Company Name: Floats & Fuel Cells, Inc.

Doing Business As: Floats & Fuel Cells TH4R544M; FFC Services N2RR559Y; Memphis Propeller MPAR349E

Business Address: (Street) 4010 Pilot Drive Suite 103 (City) Memphis (State) TN (Zip) 38118

Mailing Address: (Street) 4010 Pilot Drive Suite 103 (City) Memphis (State) TN (Zip) 38118

Records Address: (Street) 4010 Pilot Drive Suite 103 (City) Memphis (State) TN (Zip) 38118

(The records address is the location where the FAA would inspect the records you are required to maintain. This should not be the address of a service agent.)

Identify the type of safety-sensitive function(s) included in your program:

- | | | |
|--|---|---|
| <input type="checkbox"/> Flight Crewmember duties | <input type="checkbox"/> Aircraft Dispatcher duties | <input type="checkbox"/> Air Traffic Control duties |
| <input type="checkbox"/> Flight Attendant duties | <input type="checkbox"/> Ground Security Coordinator duties | <input type="checkbox"/> Aviation Screening duties |
| <input type="checkbox"/> Flight Instruction duties | <input checked="" type="checkbox"/> Aircraft Maintenance or Preventative Maintenance duties (as defined in 14 CFR part 1 and part 43) | <input type="checkbox"/> Operations Control Specialist duties |

Provide a one or two sentence description of the safety-sensitive duties the company provides or will be providing below:
Repair Aircraft Fuel Cells and Floats. Fuel leak detection and repair. Service and repair of propellers, starter-generators and blower motors.

Indicate how many safety-sensitive individuals are covered by this Program Registration: 82

Certification Statement: I certify that I/my company will comply with 14 CFR part 120 and 49 CFR part 40; and I intend to provide safety-sensitive functions, directly or by contract (including subcontract at any tier) to a part 119 certificate holder with authority to operate under part 121 or 135 or an air tour operator as defined under 14 CFR § 91.147; or as an air traffic control facility not operated by the FAA or by or under contract to the U.S. military.

Signature: Jeanne Hogenbirk
Authorized Company Representative (Service Agents are prohibited from signing for the company)

Date: November 6, 2023

Print Name: Jeanne Hogenbirk

Title: HR Manager

Business Phone: 901-842-7114

Cell Phone: 901-428-8845

Facsimile: 901-842-7147

Email Address: jhogenbirk@ffcfuelcells.com

Send the completed form to the FAA's Drug Abatement Division at drugabatement@faa.gov or fax to (202) 267-5200

DO NOT WRITE BELOW - FOR FAA USE ONLY

FAA Registration number: CONN 671B

Registered by: KEVIN G KEARNS

Digitally signed by KEVIN G KEARNS
Date: 2023.11.09 14:02:10 -08'00'

Registered ☒ Amended Renewed Date: November 9, 2023

Expiration Date: November 9, 2026

Lorenzo PELLEGRINI
Maintenance Organisation Oversight Section Manager
Flight Standards Directorate

2023 /IFPF37790/Flight Standards
Cologne, 26 January 2023

The Quality Manager
FLOATS AND FUEL CELLS
4010 PILOT DRIVE, SUITE 103
38118 MEMPHIS TENNESSEE
UNITED STATES

Subject: Renewal of EASA Part-145 approval in accordance with the provisions of the Agreement between the United States of America and the European Community on Cooperation in the Regulation of Civil Aviation Safety.

Enclosure: EASA Part-145 approval certificate

Dear Sir or Madam,

Following a positive recommendation from the FAA the European Union Aviation Safety Agency is pleased to confirm the renewed validity of Part-145 approval:

EASA.145.4448

Subject to continued compliance with the FAR 145 and the EASA special conditions as detailed in the Agreement between the United States of America and the European Community on Cooperation in the Regulation of Civil Aviation Safety and associated Maintenance Annex Guidance (MAG), your renewal date will be:

31 January 2025

To ensure that the FAA and EASA have sufficient time to process your renewal please provide your renewal paperwork package at least 90 days before the date above. Do refer to the latest renewal procedures and documents available from <https://www.easa.europa.eu/> to avoid delays.

This certificate supersedes the previous revision of the approval certificate. Please destroy the superseded certificate. There is no need for you to return it to the Agency.

Should you have further queries, please do not hesitate to contact us at the e-mail indicated below. Please assist us by always quoting your EASA approval number in any correspondence with the Agency.

Yours faithfully,

Lorenzo PELLEGRINI

This is a computer generated document valid without a signature

U.S. APPROVAL CERTIFICATE

EASA.145.4448

Taking into account the provisions of Article 68 of Regulation (EU) 2018/1139 of the European Parliament and of the Council and the bilateral agreement currently in force between the European Community and the Government of the United States of America, the European Union Aviation Safety Agency (EASA) hereby certifies:

FLOATS AND FUEL CELLS

FAA Number: TH4R544M

**3615 AIR PARK
38118 MEMPHIS TENNESSEE
UNITED STATES**

as a Part-145 maintenance organization approved to maintain the products listed in the FAA Air Agency Certificate and associated Operations Specifications and issue related certificates of release to service using the above reference, subject to the following conditions:

1. The scope of the approval is limited to that specified on the 14 CFR part 145 repair station Air Agency Certificate, and the associated Operations Specifications for work carried out in the United States (unless otherwise agreed in a particular case by EASA).
2. The approval scope shall not exceed the permitted EASA Part-145 ratings as detailed in Regulation EC (No) 1321/2014.
3. This approval requires continued compliance with 14 CFR part 145 and the differences as specified in the Maintenance Annex Guidance (MAG), including the use of the FAA Form 8130-3 for release/return to service of components up to and including power plants.
4. Certificates of return to service must quote the EASA Part-145 approval reference number quoted above and the 14 CFR part 145 Air Agency Certificate number.
5. Subject to compliance with the foregoing conditions, this approval shall remain valid until:

31 January 2025

unless the approval is surrendered, superseded, suspended or revoked.

Date of issue: **26 January 2023**

Signed:



For the European Union Aviation Safety Agency





FAA Approved Repair Station TH4R544M
Capability List

This capability list provides compliance with the requirements outlined in 14 CFR §145.215. This list provides a supplement to the FFC Repair Station Operations Specifications that indicates the articles this repair station is authorized to perform maintenance, preventive maintenance, or alterations under the relevant ratings.

Revisions to this Capability List will be performed consistent with the Repair Station Manual requiring "Acceptance" by the local FAA FSDO. Before additions are made to this list, the Director, Quality Assurance will ensure this repair station has adequate housing, facilities, equipment, material, technical data, processes, and trained personnel in place to perform the work on the article as required by part 145.

LEP/ Record of Revisions:

Page Number	Revision Date	Comments
Pages 1-2	Rev. IR 3/15/2017	Edited List of Effective pages. Added Eagle Technologies Company and Meggitt.

FAA FSDO Acceptance

**David D
Hays**

Digitally signed
by David D Hays
Date: 2017.03.20
14:36:44 -05'00'



FAA Approved Repair Station TH4R544M
Capability List

APPLIANCE	MANUFACTURER	CONSTRUCTION TYPE
Fuel Cell: All Bladder Type, Crashworthy & Self-Sealing	Goodyear/Loral/Engineered Fabric/ Meggitt	FTL & OTL Series, FTL-102, FTL-103, FTL-107 (Nitrile) BTC-12, BTC-17 (Nitrile) BCT-49, BTC-54, BTC-54A (Vithane) BTC-67, BTC-69, BTC-69-1 (Vithane) BTC-72, BTC-85, BTC-85-1 (Vithane) BTC-86, 88, BTC-86-1 (Vithane) BTC-99, BTC-101, BTC-101-3 (Vithane) PLIOCEL B, C, D, E (Nylon)
Fuel Cell: All Bladder Type, Crashworthy & Self-Sealing	U.S. Rubber/Uniroyal/ Amfuel	US-538N, US-584, US-566R, US-588, US-943 (Nitrile) US534N1, US575, US577A, US581, US566RLL (Nitrile) US570N, US-570-1, US-571, US572-2, US-577AL (Nitrile) US-58112, US-759, US-764, US5-766, US-767, US-768, (Nitrile) US-769, US-770, US-985, US-975. (Nitrile)
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Firestone/Amfuel	"Line-A-Cell" 1567, All types (Nitrile)
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Aero Tech Services	201/Nitrile Construction
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	FPT Industries LTD	Hycalite, Hycatrol, Hycalam series (Nitrile)
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Yokohama Rubber Co.	V-3926/Nitrile
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	B.F. Goodrich	Nitrile construction
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Klieber Industries	All types/Nitrile construction
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	SuperFlexit	6TF12A/ Nitrile, All types
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	FFC Manufacturing	2393 Nitrile, 2315/ Urethane/ P2529 Nitrile
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Pirelli	AAT 4, All types (Nitrile)
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Fuel Cells, Inc	All types/Mile construction
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	AC Fuel Cells Worldwide / AC Team	All types/Nitrile construction
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Aerazur	All construction types (Nitrile)
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Marston	Nitrile construction
Fuel Cell: All Bladder Type, Crashworthy & Self-Sea	Dunlop Rubber	Flexelite F66/Nitrile
Helicopter Floats	Aerazur	Neoprene and Urethane
Helicopter Floats	Air Cruiser/Garrett/Zodiac	Neoprene and Urethane
Helicopter Floats	JCR Industries	Neoprene
Helicopter Floats	B.F. Goodrich/SMR Technologies	Neoprene and Urethane
Helicopter Floats	FPT Industries	Neoprene
Helicopter Hosts	Air Float Systems	Neoprene and Urethane
Helicopter Floats	California Inflatables	Urethane
Life Rafts and Life Vests	Air Cruiser/Garrett/Zodiac	AD-8, AD-8F, AD-8H, Airline Liferrafts
Life Rafts and Life Vests	JCR Industries, Inc	SMV2
Life Rafts and Life Vests	EAM	EAM-T, T2, T4, T6, T9
Life Rafts and Life Vests	Switlik	LWC-4101, LWC-6101, LWC-8101, RP-4101, RP-6101, RP-8101
Removable Integral Fuel Tanks	Piper Models PA-32/PA-28	PA-28/PA-32 All series: IAW Stc's SA01831AT-D & SA01121AT-D
Integral Fuel Tanks	Mooney Models	M20 all series, M22 all series: IAW FFC Repair Procedure M2X-2810-002
Fuel Cell Bladder Type	Eagle Technologies Company	EMS7

Table of Contents

Part A

	HQ CONTROL DATE	EFFECTIVE DATE	AMENDMENT NUMBER
001 Issuance and Applicability	05/06/2022	09/22/2022	12
002 Definitions and Abbreviations	12/14/2017	09/22/2022	11
003 Ratings and Limitations	04/03/2017	09/22/2022	4
004 Summary of Special Authorizations and Limitations	09/23/1998	09/22/2022	19
007 Designated Persons	09/08/2021	09/22/2022	21
449 Drug and Alcohol Testing Program	08/30/2021	09/22/2022	8

Table of Contents

Part D

	HQ CONTROL DATE	EFFECTIVE DATE	AMENDMENT NUMBER
100 Work to be Performed at a Place Other Than the Repair Station Fixed Location(s)	11/16/2004	09/22/2022	1

A001 . Issuance and Applicability

HQ Control: 05/06/2022

HQ Revision: 05f

a. These operations specifications are issued to Floats and Fuel Cells, a Repair Station located in the United States, pursuant to 14 CFR Part 145, § 145.53(a). The repair station certificate holder shall conduct operations in accordance with 14 CFR Part 145 and these operations specifications.

The certificate holder's address:

Fixed Location:
3615 Airpark
Memphis, Tennessee 38118

Mailing Address:
4010 Pilot Drive
Suite 103
Memphis, Tennessee 38118

b. The holder of these operations specifications is the holder of certificate number TH4R544M and shall hereafter be referred to as the "certificate holder".

c. These operations specifications are issued as part of this repair station certificate and are in effect as of the date approval is effective. This certificate and these operations specifications shall remain in effect until the certificate for a repair station that is located in the United States is surrendered, suspended, or revoked.

d. The repair station specified on these operations specifications performs maintenance and/or an alteration of aircraft and/or aeronautical products under a Bilateral Aviation Safety Agreement (BASA).

e. The certificate holder is authorized to use only the business name which appears on the certificate to conduct the operations described in subparagraph a.

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)
[1] SUPPORT INFO: Updated Ops Specs
[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 12
DATE: 2022.09.22 14:57:44 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

Bridget Percoraro 9.22.22

Bridget Percoraro, Accountable Manager

Date

A002 . Definitions and Abbreviations

HQ Control: 12/14/2017

HQ Revision: 05d

Unless otherwise defined in these operations specifications, all words, phrases, definitions, and abbreviations have identical meanings to those used in 14 CFR and 49 U.S.C., as cited in Public Law 103-272, as amended. Additionally, the definitions listed below are applicable to operations conducted in accordance with these operations specifications.

BASA	The Bilateral Aviation Safety Agreement (BASA) is an executive agreement concluded between the United States and a foreign country for the purpose of promoting aviation safety; also known as an Agreement for the Promotion of Aviation Safety.
Certificate Holder	In these operations specifications, the term "certificate holder" means the holder of the repair station certificate described in these operations specifications in Part A paragraph A001 and any of its officers, employees, or agents used in the conduct of operations under this certificate.
CAAS	Civil Aviation Authority of Singapore
CFR	Code of Federal Regulations
Class Rating	As used with respect to the certification, ratings, privileges of airframes, powerplants, propellers, radios, instruments, and accessories within a category having similar operating characteristics.
EASA	European Aviation Safety Agency
EASA Accountable Manager	The manager who has corporate authority for ensuring that all maintenance required by the customer can be financed and carried out to the standard required by the EASA full-member Authority.
EU	European Union
Exemption	An authorization that permits an alternate means of compliance with a specific CFR. The exemption must meet the procedural requirements of 14 CFR Part 11.
FOCA	Federal Office of Civil Aviation
FAA Accountable Manager	A person designated by the certificated repair station who is responsible for and has authority over all repair station operations that are conducted under 14 CFR Part 145, including ensuring that the repair station's personnel follow the regulations and serving as the primary contact with the FAA.

Geographic Authorization	Authorization provided to a repair station located outside the United States to perform maintenance support under contract for a U.S. air carrier (or an operator of U.S.- registered aircraft under 14 CFR Part 129) at a location other than the repair station's main facility. A geographic authorization is issued by the FAA to respond to a U.S. air carrier's or Part 129 foreign operator's need for maintenance at a station where the frequency and scope of that maintenance does not warrant permanently staffing and equipping the station for its accomplishment.
Limited Rating	A rating issued to repair stations for the performance of maintenance on particular makes and models of airframes, powerplants, propellers, radios, instruments, accessories, and/or parts.
Limited Ratings - Specialized Services	Rating issued for a special maintenance function when the function is performed in accordance with a specification approved by the Administrator.
Line Maintenance	Any unscheduled maintenance resulting from unforeseen events, or scheduled checks where certain servicing and/or inspections do not require specialized training, equipment, or facilities.
MAG	The Maintenance Annex Guidance (MAG) defines the process that the FAA and EASA undertake in the inspection, findings of compliance certification, and monitoring of repair stations, as well as their joint cooperation in quality assurance and standardization activities in support of the EASA Agreement, Annex 2, Maintenance. The term Maintenance Agreement Guidance (MAG) defines the processes and activities applicable to a specific country under an MIP, and is not associated with the EASA Agreement.
Maintenance	The inspection, overhaul, repair, preservation, and replacement of parts, but excludes preventive maintenance.
U.S./EU Aviation Safety Agreement, Annex 2, Maintenance	Annex 2 covers the reciprocal acceptance of findings of compliance, approvals, documentation and technical assistance regarding approvals and the monitoring of repair stations/maintenance organizations.
MIP	Maintenance Implementation Procedures (MIP) are procedures for implementing the provisions of a BASA that apply to maintenance performed under 14 CFR Part 145, Section 145.53(b).
MOE	A maintenance organization exposition (MOE) pertains to procedural manuals used by maintenance organizations certificated by a foreign country. The MOE along with the FAA Supplement, sets forth the structure and procedures of the repair station to meet the requirements of 14 CFR Part 145 under a MIP.

**Preventive
Maintenance**

As defined in 14 CFR part 1 and part 43 appendix A,
subparagraph (c).

QCM

Quality Control Manual

**Repair Station located
in the United States**

A FAA certificated repair station located in the United States.

**Repair Station located
outside the United
States**

A FAA certificated repair station located outside of the United States.

RSM

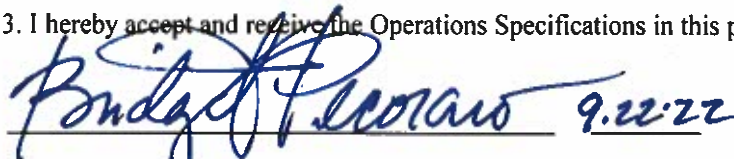
Repair Station Manual

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)
[1] SUPPORT INFO: Updated Ops Specs
[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 11
DATE: 2022.09.22 15:04:25 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.


Bridget Percoraro, Accountable Manager

Date

A003 . Ratings and Limitations

HQ Control: 04/03/2017

HQ Revision: 01a

The certificate holder is authorized the following Ratings and/or Limitations:

Class Ratings

None authorized

Limited Ratings

<u>Rating</u>	<u>Manufacturer</u>	<u>Make/Model</u>	<u>Limitations</u>
Emergency Equipment	From the accepted Capability List, as amended.	From the accepted Capability List, as amended.	
Floats	From the accepted Capability List, as amended.	From the accepted Capability List, as amended.	

Limited Ratings - Specialized Services

<u>Rating</u>	<u>Specifications</u>	<u>Limitations</u>
From the accepted Capabilities Listing	FCC Engineering Order A-2811-001, as revised. Floats & Fuel Cell Process Spec. #FFC280-1996, as rev, STCs SA01831AT-D; SA01121AT-D; AirForceTO1-1-3, FFC28-1995, FFC-R-100 & 69-210, ACWW-1,-2,-3,-4,-5, &-7. PS2810-001 & M2X-2810-002, as rev.	Use the methods, techniques, and practices prescribed in the current manufacturers maintenance manual or Instructions for Continued Airworthiness, or other methods, techniques, and practices acceptable to the Administrator.
Bell Helicopter fuel cross over tubes	Floats & Fuel Cell Process Spec. B-2811-001, as rev,	Use the methods, techniques, and practices prescribed in the current manufacturers maintenance manual or Instructions for Continued Airworthiness, or other methods, techniques, and practices acceptable to the Administrator.

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)

[1] SUPPORT INFO: Updated Ops Specs

[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 4

DATE: 2022.09.22 15:04:32 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

Bridget Percoraro

9.22.22

Bridget Percoraro, Accountable Manager

Date

A004 . Summary of Special Authorizations and Limitations

HQ Control: 09/23/1998

HQ Revision: 010

a. The certificate holder, in accordance with the reference paragraphs, is authorized to:

	Reference Paragraphs
Perform safety-sensitive functions requiring a drug and alcohol testing program under 14 CFR part 120	A449
Perform work, excluding continuous operations, at additional locations other than at its primary Fixed Location.	D100

b. The certificate holder is *not authorized* and *shall not*:

	Reference Paragraphs
Use Exemptions.	A005
Use an acceptable electronic recordkeeping system, electronic/digital signature, and/or electronic media.	A025
Perform maintenance with ratings for repair stations located outside the United States under a Bilateral Aviation Safety Agreement with Maintenance Provisions.	A060
Perform work, including continuous operations, at additional locations other than at its primary fixed location.	A101
Perform maintenance in accordance with foreign repair station geographic authorizations.	B050
Perform line maintenance for cert. holders conducting operations under Parts 121 and 135 and for foreign carriers/persons operating non-U.S.-registered aircraft in common carriage under Part 129, apart from D100 which authorizes that work away from station.	D107

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



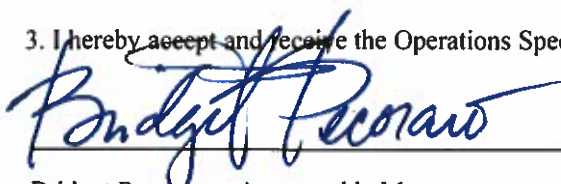
Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)

[1] SUPPORT INFO: Updated Ops Specs

[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 19

DATE: 2022.09.22 15:04:39 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

 9.22.22

Bridget Percoraro, Accountable Manager

Date

A007 . Designated Persons

HQ Control: 09/08/2021

HQ Revision: 03a

- a. The personnel listed in the following table are designated to officially apply for and receive operations specifications for the certificate holder indicated below.

Table 1 – Designated Persons to Apply for and Receive Authorizations

Title	Name	Parts Authorized	Email Address
EASA Accountable Manager, 145 / President / COO	Tavoletti, Fred	A,B,D	FTavoletti@FFCFuelCells.com
Director of Quality Assurance / QA Manager	Pecoraro, Bridgett	A,B,D	BPecoraro@FFCFuelCells.com
FAA Accountable Manager, 145 / Accountable Manager	Pecoraro, Bridget	A,B,D	BPecoraro@FFCFuelCells.com

- b. The following personnel listed in Table 2 are designated by the certificate holder to receive Information for Operators (InFO) messages for the certificate holder as indicated below. A receipt for the information by an operator or person is not required.

Table 2 – Designated to Receive InFO Messages

Name	Email Address	Telephone No.	Type of Information to Receive

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)

[1] SUPPORT INFO: Updated Ops Specs

[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 21

DATE: 2022.09.22 14:57:56 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

 9.22.22

Bridget Pecoraro, Accountable Manager

Date

A449 . Drug and Alcohol Testing Program

HQ Control: 08/30/2021

HQ Revision: 00b

- a. The 14 CFR Part 145 repair station certificate holder has implemented a drug and alcohol testing program because the certificate holder performs safety-sensitive functions for a 14 CFR Part 121, 121/135, and/or 135 certificate holder, and/or for a 14 CFR Part 91 operator conducting operations under § 91.147.
- b. The certificate holder certifies that it will comply with the requirements of 14 CFR Part 120 and 49 CFR Part 40 for its drug and alcohol testing program.
- c. Drug and alcohol testing program records are maintained and available for inspection by the FAA's Drug Abatement Compliance and Enforcement Inspectors at the location listed in Table 1 below:

Table 1

Location & Telephone of Drug and Alcohol Testing Program Records	
Telephone Number:	A2 CONN671B
Address:	3615 Air Park Street
Address:	
City:	Memphis
State:	TN
Zip code:	38118

d. Limitations and Provisions.

(1) The FAA's Drug Abatement Division is responsible for oversight and enforcement of the DOT/FAA-mandated drug and alcohol testing program. Questions regarding the program requirements or regulations must be directed to the Drug Abatement Division at 202-267-8442 or drugabatement@faa.gov.

(2) The certificate holder is responsible for updating this operations specification when any of the following changes occur:

(a) Phone number and address where the drug and alcohol testing program records are kept.

(b) If the certificate holder's number of safety-sensitive employees goes to 50 and above, or falls below 50 safety-sensitive employees.

(3) The certificate holder with 50 or more employees performing a safety-sensitive function on January 1 of the calendar year must submit an annual report to the Drug Abatement Division of the FAA.

(4) The certificate holder with fewer than 50 employees performing a safety-sensitive function

on January 1 of any calendar year must submit an annual report upon request of the Administrator.

e.

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)

[1] SUPPORT INFO: Updated Ops Specs

[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 8

DATE: 2022.09.22 14:58:02 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

Bridget Pecoraro

Bridget Pecoraro, Accountable Manager

9.22.22

Date

D100 . Work to be Performed at a Place Other Than the Repair Station Fixed Location(s) HQ Control: 11/16/2004
HQ Revision: 050

- a. The certificate holder may perform work at a place other than its Fixed Location (as listed in paragraph A001, and paragraph A101 if issued, of these operations specifications) provided it has the facilities, material, equipment and technical personnel to perform the work authorized in the following table.

Table 1

Work Authorized	Repair Stations Manual References	Quality Control Manual References
Fuel Stand Test	R-100: 6.5; Fuel Stand Test	FFC Repair Station Manual & Quality Manual; 2.3.8 - Work Performed Away From Station

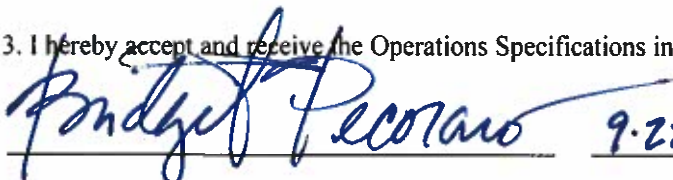
- b. The certificate holder **may not** perform **continuous** operation at a facility other than the station's Fixed Location listed in paragraph A001, and paragraph A101 if issued.
- c. Line Stations . Privileges of a line station, as set forth by the EASA certificate and scope of work and located within the country where the main facility is domiciled are listed in Table 1 are authorized.
- d. Work may be due to a special circumstance or on a recurring basis. If on a recurring basis, the repair station must have procedures in its manual.

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by John A Lamb, Principal Maintenance Inspector (CE21)
[1] SUPPORT INFO: Updated Ops Specs
[2] EFFECTIVE DATE: 9/22/2022, [3] AMENDMENT #: 1
DATE: 2022.09.22 15:04:44 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

 9.22.22

Bridget Percoraro, Accountable Manager

Date